


Dynamic Contracts Under Loss Aversion

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Motivation I

- ▶ Framework: Principal-Agent and contracts.
- ▶ Hidden action problems: trade-off between incentives and insurance.
 - ▶ Reward the agent (employee) most for outcomes that are more likely to arise when he puts in more effort.
 - ▶ Punish the agent most for outcomes that are more likely to occur when he shirks.
- ▶ Predicted optimal contracts by theory are often very complex.

Motivation II

- ▶ May be even more complex in dynamic contexts.
- ▶ Why? Richer environment:
 - ▶ intertemporal risk-sharing - the agent can self-insure,
 - ▶ repeated output observations - more information is revealed,
 - ▶ larger set of available actions to the agent.
- ▶ Additional result: optimal contract depends on the entire history of outputs.

Motivation III

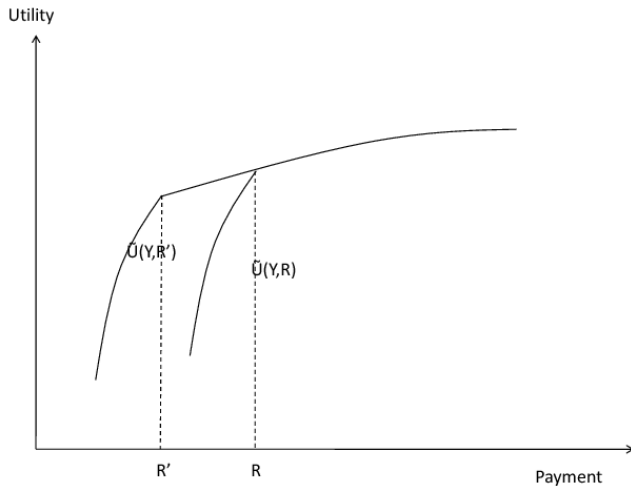
- ▶ Real life contracts seem very simple, with little fine tuning between outputs and payments (Bolton and Dewatripont, 2005; Prendergast, 1999)
- ▶ In addition, real wages are highly persistent (Dickens et al., 2007).
- ▶ Discussion on whether observed contracts are optimally designed.
- ▶ There are many reasons why theoretical predictions may be unrealistically complex; e.g., multidimensional incentive problems or career concerns.

Modeling

- ▶ In this paper we explore the case of a loss averse agent and dynamic:
- ▶ We introduce reference dependent preferences and loss aversion - Kahneman and Tversky (1979) - to the dynamic moral hazard principal-agent model
- ▶ Utility has a gain/loss component.
- ▶ Losses loom larger than gains.

The agent's utility function

Figure: Utility for different reference points.



Analyses and results I

- ▶ We analyze the dynamic optimal contracting problem of Rogerson (1985) with reference dependent preferences and loss aversion.
- ▶ We find similarities with the classical model, i.e.
 - ▶ non decreasing optimal schemes,
 - ▶ memory,
 - ▶ consumption smoothing and
 - ▶ renegotiation proofness.

Analyses and results II

- ▶ But we also find relevant differences:
 - ▶ Optimal payment schemes may be insensitive to outcomes in an interval, as De Meza and Webb (2007) proved in a one period setup.
 - ▶ There is a positive probability of constant wages over time.
 - ▶ Incentives may be postponed until the last period.
 - ▶ When allowed to borrow and save, the agent might prefer to consume his full income –status quo bias.

Outline

- ▶ The model.
- ▶ The optimal payment scheme.
- ▶ Intra period and intertemporal properties.
- ▶ Two period example.
- ▶ Concluding remarks.

The model

- ▶ We follow Rogerson (1985).
- ▶ Principal-agent relationship lasts $T + 1$ periods.
- ▶ In each period i the agent chooses an unobservable action $a_i \in \{a_L, a_H\}$ where $a_L < a_H$.
- ▶ The outcome in period i is $x_i \in [\underline{x}_i, \bar{x}_i]$ with a differentiable probability distribution function $f^i(x_i|a_i)$.
- ▶ MLRP (Monotone likelihood ratio property) holds, i.e., if $f^i_{a_i}(x_i|a_i) = f^i(x_i|a_H) - f^i(x_i|a_L)$, then $f^i_{a_i}(x_i|a_i)/f^i(x_i|a_i)$ is increasing in x_i .
- ▶ Let the wage schedule in i be $\omega_i(x_0, x_1, \dots, x_i)$ and let consumption be c_i .
- ▶ The agent has no access to credit markets.
- ▶ Full commitment.

The agent's utility function

$$\tilde{U}(c_i, R_i) - \psi_i(a_i) \tag{1}$$

- ▶ R_i is the reference point in period i .
- ▶ $\psi_i(\cdot)$ is an increasing and convex cost function.
- ▶ \tilde{U} is continuous.
- ▶ We assume loss aversion around the reference point

$$\lim_{t \rightarrow 0^+} \frac{\tilde{U}_i(R + t, R) - \tilde{U}_i(R, R)}{t} < \lim_{t \rightarrow 0^+} \frac{\tilde{U}_i(R - t, R) - \tilde{U}_i(R, R)}{-t}$$

The agent's utility function

For $\ell_0 > 0$, an exogenous reference level R_0 and a smooth, concave and strictly increasing function $U(\cdot)$, without loss of generality, the period 0 utility, \tilde{U}_0 can be written as,

$$\tilde{U}_0(c_0, R_0) = U(c_0) - \ell_0 \theta(c_0, R_0) (U(R_0) - U(c_0))$$

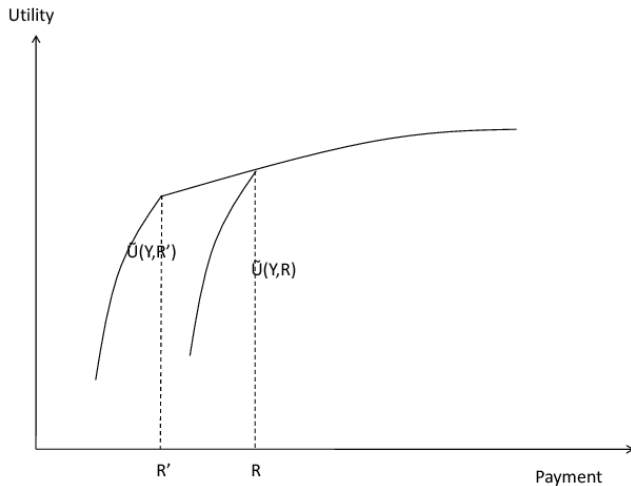
where

$$\theta(c, R) = \begin{cases} 1 & \text{if } c < R \\ 0 & \text{otherwise} \end{cases} \quad (2)$$

- ▶ Utility is non-increasing on the reference.
- ▶ \tilde{U}_0 is non-differentiable at the reference point.

The agent's utility function

Figure: Utility for different reference points.



The agent's utility function

For $\ell_0 > 0$, an exogenous reference level R_0 and a smooth, concave and strictly increasing function $U(\cdot)$, without loss of generality, the period 0 utility, \tilde{U}_0 can be written as,

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where

$$\theta(c, R) = \begin{cases} 1 & \text{if } c < R \\ 0 & \text{otherwise} \end{cases} \quad (3)$$

- ▶ Utility is non-increasing on the reference.
- ▶ \tilde{U}_0 is non-differentiable at the reference point.

The agent's utility function

- ▶ We assume that for periods $i > 0$, the $R_i = c_{i-1}$.
- ▶ Same as in Bowman et al. (1999) and Munro and Sugden (2003).

$$\tilde{U}_{i+1}(c_{i+1}, c_i) = U(c_{i+1}) - \ell_{i+1} \theta(c_{i+1}, c_i) (U(c_i) - U(c_{i+1}))$$

The principal's utility function

- ▶ We assume a risk neutral principal
- ▶ His period i payoff is $x_i - \omega_i(x_i)$.
- ▶ Discount factor δ .

The principal's problem

$$\max_{(\omega_i(\cdot))_i, (a_i)_i} \sum_{i=0}^T \delta^i \mathbb{E}(x_i - \omega_i(x_0, x_1, \dots, x_i) | a_0, a_1, \dots, a_i)$$

subject to

$$\sum_{i=0}^T \delta^i \left(\mathbb{E} \left(\tilde{U}_i(\omega_i(x_0, x_1, \dots, x_i), c_{i-1}) | a_0, a_1, \dots, a_i \right) - \psi_i(a_i) \right) \geq U^* \quad (\text{PC})$$

$$a = (a_0, a_1(x_1), \dots, a_T(x_0, x_1, \dots, x_T)) \in$$

$$\operatorname{argmax}_a \sum_{i=0}^T \delta^i \left(\mathbb{E} \left(\tilde{U}_i(\omega_i(x_0, x_1, \dots, x_i), c_{i-1}) | a_0, a_1, \dots, a_i \right) - \psi(a_i) \right) \quad (\text{IC})$$

Optimal scheme

For all $i < T$

$$\frac{1}{U'(\omega_i(x_0, x_1, \dots, x_i))} = (1 + k_i(x_0, x_1, \dots, x_i)\ell_i) \left(\lambda_i + \mu_i \frac{f_{a_i}^i(x_i|a_i)}{f^i(x_i|a_i)} \right) + \\ - \delta \ell_{i+1} \int_{\omega_{i+1} \leq \omega_i} k_{i+1}(x_0, x_1, \dots, x_{i+1}) (\lambda_{i+1} + \mu_{i+1} \frac{f_{a_{i+1}}^{i+1}(x_{i+1}|a_{i+1})}{f^{i+1}(x_{i+1}|a_{i+1})}) f^{i+1}(x_{i+1}|a_{i+1}) dx_{i+1}.$$

$$k_i(x_0, x_1, \dots, x_i) \in \begin{cases} \{1\} & \text{if } \omega_i(x_0, x_1, \dots, x_i) < R_i \\ [0, 1] & \text{if } \omega_i(x_0, x_1, \dots, x_i) = R_i \\ \{0\} & \text{otherwise} \end{cases}$$

- ▶ $\lambda_i = \lambda + \sum_{k=0}^{i-1} \mu_k \frac{f_{a_k}^k(x_k|a_k)}{f^k(x_k|a_k)}$, with λ a multiplier associated to (PC) and $\mu_i = \mu_i(x_0, \dots, x_{i-1})$ the multipliers associated to the incentive compatibility constraints.

Optimal scheme II

- ▶ First order conditions with subgradients set - convex analysis.
- ▶ Classical case if $\ell_i = 0 \ \forall i$; loss aversion if $\ell_i > 0$ for some i .
- ▶ Payments today affect future references.

Optimal scheme

For $i = T$

$$\frac{1}{U'(\omega_T(x_0, x_1, \dots, x_T))} = (1 + k_T(x_0, x_1, \dots, x_T)\ell_T) \left(\lambda_T + \mu_T \frac{f_{a_T}^T(x_T|a_i)}{f^i(x_i|a_i)} \right) \quad (5)$$

Optimal scheme

The scheme balances different effects:

- ▶ Payments over the reference provide relatively low marginal utility.
- ▶ But payments under the reference strain the PC.
- ▶ In addition, a lower payment today reduces tomorrow's reference, increasing the agent's utility in the loss area.

Optimal scheme

Thus,

- ▶ A payment that gives the reference for an outcome, might pay the reference for close outcomes as well.
- ▶ We observe flat segments at the reference, that may extend for the whole support of outcomes.
- ▶ Except for period T : incentives may be deferred to the last period.

Possible payment schemes

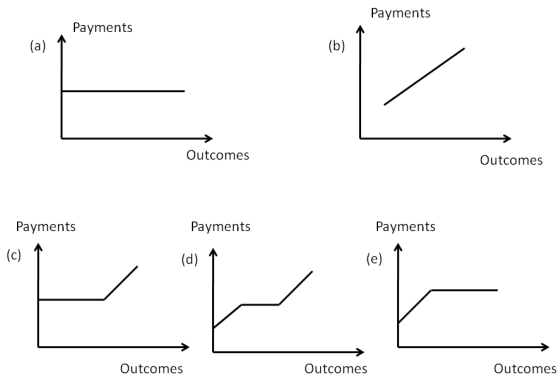


Figure: Schematic representation of monotonicity of contracts

(a) possible in $\{0, \dots, T - 1\}$, (b) possible in period 0, and (c), (d), (e) in every period.

Shape of the optimal contract

- ▶ schemes that are more realistic
- ▶ examples: options or "tenure track"

Dependence on outcomes' history

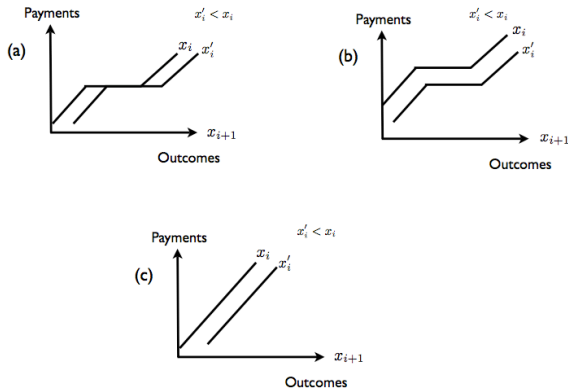


Figure: Dependence across periods

- ▶ Classical case: a higher payment in one period leads to higher payments in all subsequent periods.
- ▶ Same here, but overlaps are possible.

Consumption smoothing

- ▶ In Rogerson (1985) the inverse of the marginal utility of consumption equals the conditional expected value of the inverse of marginal utility.
- ▶ Here this equality might not hold.
- ▶ The principal takes into account the cost of changing future references.

Relationship between consecutive periods

$$\frac{1}{U'(\omega_{i-1}(x_{i-1}))(1 + k_{i-1}(x_{i-1})\ell_{i-1})} = \int \frac{1}{U'(\omega_i(x_i))(1 + k_i(x_i)\ell_i)} f^i(x_i|a_i) dx_i + c(x_{i-1})$$

where

$$c(x_{i-1}) = -\frac{\ell_i \delta}{1 + k_{i-1}(x_{i-1})\ell_{i-1}} \int k_i(x_i) \left(\lambda_i + \mu_i \frac{f_{a_i}^i(x_i|a_i)}{f^i(x_i|a_i)} \right) f^i(x_i|a_i) dx_i + \ell_{i+1} \delta \int \int \frac{k_{i+1}(x_{i+1})}{1 + k_i(x_i)\ell_i} \left(\lambda_{i+1} + \mu_{i+1} \frac{f_{a_{i+1}}^{i+1}(x_{i+1}|a_{i+1})}{f^{i+1}(x_{i+1}|a_{i+1})} \right) f^{i+1}(x_{i+1}|a_{i+1}) f^i(x_i|a_i) dx_{i+1} dx_i$$

Status quo bias

- ▶ In Rogerson (1985) the agent is not fully insured and is left with the desire to save.
- ▶ We find that if allowed to save or borrow, the agent might prefer to consume his allocation.
- ▶ Marginal utility of saving not equal to - (marginal utility of borrowing).
- ▶ Infimum interest rate that motivates savings $>$ supremum interest rate willing to take a loan.

Two period example

Distributions of outcomes $x_i \in [0, 1]$ in periods $i \in \{1, 2\}$ for actions $a_j \in \{a_L, a_H\}$ is triangular:

$$f^i(x_i|a_j) = \begin{cases} \frac{2x_i}{a_j} & x_i \leq a_j \\ \frac{2(1-x_i)}{1-a_j} & x_i > a_j \end{cases}$$

and $U(Y) = \sqrt{Y}$. Thus,

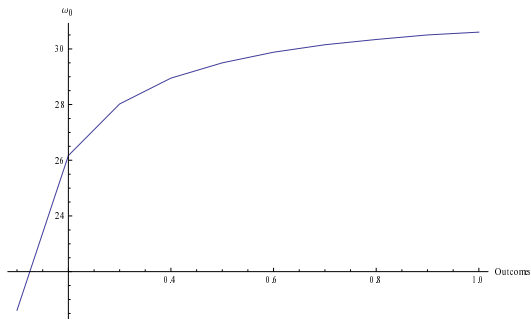
$$\tilde{U}_i(Y_i, R_i) = \sqrt{Y_i} - \theta(Y_i, R_i)\ell_i(\sqrt{R_i} - \sqrt{Y_i})$$

To solve

- ▶ We assume $\ell_0 = 1$, $\ell_1 = 1$, $a_H = 1$, $a_L = 0.1$
- ▶ First period computed using fixed point algorithm computed for only some values of x_0 . $x_0 \in \{0, 0.1, 0.2, \dots, 0.9, 1\}$

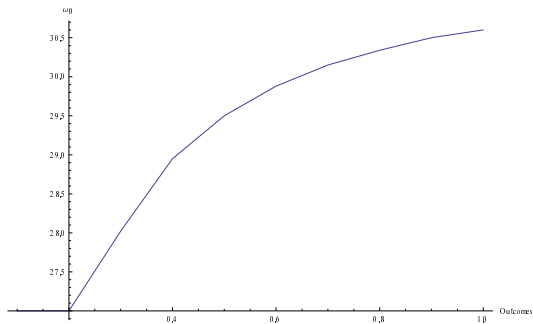
First period scheme

For $1/U'(R_0) < 20.61$ we obtain



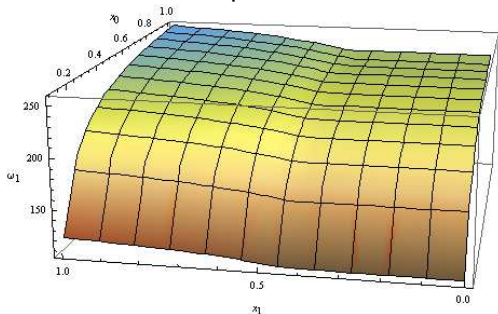
First period scheme

For $1/U'(R_0) = 27$



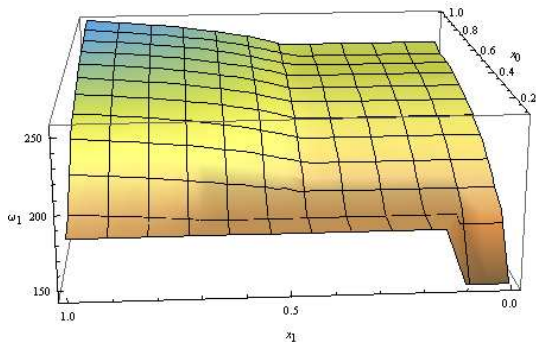
Second period payment schemes

If the references for the first period satisfy $1/U'(R_0) < 20.61$ then schemes for second period are:



Schemes for second period

If the reference for the first period is such that $1/U'(R_0) = 27$ then, second period scheme is:



Concluding remarks

- ▶ Many of the properties of the canonical moral hazard dynamic contracts model hold when loss aversion is introduced.
- ▶ But it also predicts new features:
 - ▶ Flats in the schedules.
 - ▶ Persistent wages.
 - ▶ Incentives that are deferred into the future.
- ▶ More realistic wage schedules in any given period and over time.